## **APPENDIX 1**

## Measuring the Effectiveness of the Audit Committee – Self-Assessment Checklist

ESTAB	ESTABLISHMENT, OPERATION AND DUTIES						
Role an	Role and remit						
Priority	Issue	Yes	No	N/A	Comments/action		
1	Does the audit committee	✓					
	have written terms of						
	reference?						
1	Do the terms of reference	<b>✓</b>					
	cover the core functions of an						
	audit committee as identified in the CIPFA guidance?						
1	Are the terms of reference	<b>✓</b>			Will need to be reviewed		
Ī	approved by the council and				in light of forthcoming		
	reviewed periodically?				CIPFA Local Government		
	Tarrette particularity				Application Note on new		
					Public Sector internal		
					Audit Standards		
1	Has the audit committee	✓					
	been provided with sufficient						
	membership, authority and						
	resources to perform its role						
	effectively and						
4	independently?	<b>✓</b>					
1	Can the audit committee	<b>V</b>					
	access other committees and						
1	full council as necessary?  Does the authority's annual	<b>√</b>					
	governance statement	•					
	include a description of the						
	audit committee's						
	establishment and activities?						
2	Does the audit committee	✓					
	periodically assess its own						
	effectiveness?						
2	Does the audit committee	$\checkmark$					
	make a formal annual report						
	on its work and performance						
	during the year to full						
council?							
1	rship, induction and training						
	Has the membership of the audit committee been	•					
	formally agreed and a						
	quorum set?						
1	Is the chair independent of	<b>√</b>					
	the executive function?						
1	Has the audit committee	<b>√</b>					
	chair either previous						
	knowledge of, or received						
	appropriate training on						
	financial and risk						

Priority	Issue	Yes	No	N/A	Comments/action
	management, accounting				
	concepts and standards, and				
	the regulatory regime?	<b>✓</b>			
1	Are new audit committee	<b>V</b>			
	members provided with an				
1	appropriate induction?  Have all members' skills and	<b>✓</b>			In part – training is
'	experiences been assessed	'			provided as opportunities
	and training given for				arise
	identified gaps?				unioc
1	Has each member declared	<b>√</b>			
	his or her business interests?				
2	Are members sufficiently	<b>√</b>			
	independent of the other key				
	committees of the council?				
Meeting	S				
1	Does the audit committee	<b>√</b>			
	meet regularly?				
1	Do the terms of reference set		✓		As for other committees,
	out the frequency of				these are determined each
	meetings?				year and reviewed as
					needed
1	Does the audit committee	✓			
	calendar meet the authority's				
	business needs, governance				
	needs and the financial				
1	calendar?	<b>✓</b>			2012/12 attendance /7
'	Are members attending meetings on a regular basis	'			2012/13 attendance (7 members):
	and if not, is appropriate				1 May* – 4
	action taken?				18 July – 5
					26 September – 5
					13 November – 6
					9 January – 7
					28 February – 5
					* 2011/12 municipal year 5
					members
1	Are meetings free and open	✓			
	without political influences				
4	being displayed?				
1	Does the authority's S151	<b>✓</b>			
	officer or deputy attend all				
1	meetings?  Does the audit committee	<b>✓</b>			
	have the benefit of	*			
	attendance of appropriate				
	officers at its meetings?				
INTERN	IAL CONTROL				
1	Does the audit committee	<b>√</b>			
] .	consider the findings of the				
	annual review of the				
	effectiveness of the system				

Priority	Issue	Yes	No	N/A	Comments/action
	of internal control (as required by the Accounts & Audit Regulations) including the review of the effectiveness of internal audit?	<b>\</b>			
1	Does the audit committee have responsibility for review and approval of the annual governance statement (AGS) and does it consider it separately from the accounts?				
1	Does the audit committee consider how meaningful the AGS is?	<b>✓</b>			
1	Does the audit committee satisfy itself that the system of internal control has operated effectively throughout the reporting period?	<b>√</b>			
1	Has the audit committee considered how it integrates with other committees that may have responsibility for risk management?	<b>✓</b>			
1	Has the audit committee (with delegated responsibility) or the full council adopted "Managing the Risk of Fraud – Actions to Counter Fraud and Corruption"?	<b>✓</b>			
1	Does the audit committee ensure that the "Actions to Counter Fraud and Corruption" are being implemented?	<b>✓</b>			
2	Is the audit committee made aware of the role of risk management in the preparation of the internal audit plan?	<b>✓</b>			
2	Does the audit committee review the authority's strategic risk register at least annually?	<b>√</b>			
2	Does the audit committee monitor how the authority assesses its risk?	<b>√</b>			
2	Do the audit committee's terms of reference include	<b>✓</b>			

Priority	Issue	Yes	No	N/A	Comments/action
	oversight of the risk				
	management process?				
FINANC	IAL AND REGULATORY MAT	TERS			
1	Is the audit committee's role in the consideration and/or approval of the annual accounts clearly defined?	<b>√</b>			
1	Does the audit committee consider specifically:  • The suitability of accounting policies and treatments  • Major judgements made  • Large write-offs  • Changes in accounting treatment  • The reasonableness of accounting estimates  • The narrative aspects of reporting?	<b>√</b>			Considered as part of approval of accounts
1	Is an audit committee meeting scheduled to receive the external auditor's report to those charged with governance including a discussion of proposed adjustments to the accounts and other issues arising from the audit?	<b>✓</b>			
1	Does the audit committee review management's letter of representation?	<b>√</b>			
2	Does the audit committee periodically review the accounting policies of the authority?	<b>√</b>			Considered as part of approval of accounts
2	Does the audit committee gain an understanding of management's procedures for preparing the authority's annual accounts?	<b>√</b>			
2	Does the audit committee have a mechanism to keep it aware of topical legal and regulatory issues, for example by receiving circulars and through training?	<b>√</b>			Training provided as necessary, including briefing notes; Audit Committee Updates from CIPFA's Better Governance Forum are circulated to committee members
	IAL AUDIT			ı	
1	Does the audit committee	✓			

Priority	Issue	Yes	No	N/A	Comments/action
1 1101111	approve annually and in	. 00	.10	14//1	Commonword Control
	detail, the internal audit				
	strategic and annual plans				
	including consideration of				
	whether the scope of internal				
	audit work addresses the				
	authority's significant risks?				
1	Does internal audit have an	✓			
	appropriate reporting line to				
	the audit committee?				
1	Does the audit committee	✓			
	receive periodic reports from				
	the internal audit service				
	including an annual report				
	from the Head of Internal				
1	Audit?	<b>√</b>			
1	Are follow-up audits by	<b>'</b>			
	internal audit monitored by the audit committee and does				
	the committee consider the				
	adequacy of implementation				
	of recommendations?				
1	Does the audit committee	<b>√</b>			If needed
'	hold periodic private				ii needed
	discussions with the Head of				
	Internal Audit?				
1	Is there appropriate	<b>√</b>			
	cooperation between the				
	internal and external				
	auditors?				
1	Does the audit committee	✓			
	review the adequacy of				
	internal audit staffing and				
	other resources?				
1	Has the audit committee	<b>√</b>			
	evaluated whether its internal				
	audit service complies with CIPFA's Code of Practice for				
	Internal Audit in Local				
	Government in the United				
	Kingdom?				
2	Are internal audit	<b>√</b>			
_	performance measures				
	monitored by the audit				
	committee?				
2	Has the audit committee	<b>√</b>			
	considered the information it				
	wishes to receive from				
	internal audit?				
EXTERI	NAL AUDIT				
1	Do the external auditors	<b>√</b>			
	present and discuss their				
	audit plans and strategy with				

Priority	Issue	Yes	No	N/A	Comments/action
	the audit committee				
	(recognising the statutory				
	duties of external audit)?				
1	Does the audit committee	✓			If needed
	hold periodic private				
	discussions with the external				
	auditor?				
1	Does the audit committee	<b>√</b>			
	review the external auditor's				
	annual report to those				
	charged with governance?				
1	Does the audit committee	✓			
	ensure that officers are				
	monitoring action taken to				
	implement external audit				
	recommendations?				
1	Are reports on the work of	<b>√</b>			Where relevant
	external audit and other				
	inspection agencies				
	presented to the committee,				
	including the external				
	auditor's annual audit letter?				
1	Does the audit committee	<b>✓</b>			
	assess the performance of				
	external audit?				
1	Does the audit committee	✓			Considers but does not
	consider and approve the				approve explicitly
	external audit fee?				
	STRATION				
	management		I	ı	
1	Does the audit committee	<b>√</b>			
	have a designated secretary				
	from Committee/Member				
4	Services?	/			
1	Are agenda papers circulated	<b>✓</b>			
	in advance of meetings to				
	allow adequate preparation				
	by audit committee				
2	members?	<b>√</b>			
2	Are outline agendas planned	*			
	one year ahead to cover				
2	issues on a cyclical basis?	<b>√</b>			Any Other Business may
2	Are inputs for Any Other Business formally requested	•			be added to an agenda
	in advance from committee				•
	members, relevant officers,				within 5 clear days of the
	internal and external audit?				meeting; in exceptional circumstances, an item
	internal and external addit?				may be notified to the
					chair at the start of the
					meeting and accepted by
					the chair as urgent
Papers					ino onan as argent
i apois				I	T
1	Do reports to the audit	<b>✓</b>			

Priority	Issue	Yes	No	N/A	Comments/action
	committee communicate relevant information at the right frequency, time, and in a format that is effective?				
2	Does the audit committee issue guidelines and/or a proforma concerning the format and content of the papers to be presented?	<b>\</b>			In line with corporate requirements
Actions	arising				
1	Are minutes prepared and circulated promptly to the appropriate people?	<b>✓</b>			
1	Is a report on matters arising made and minuted at the audit committee's next meeting?	<b>√</b>			
1	Do action points indicate who is to perform what and by when?	<b>√</b>			